

**VARIANCE ANALYSIS 2015/16 - Suzy Tigwell**

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Suzy Tigwell - Leadership Support</b>								
<u>Services</u>								
Feasibility Study Folk Seafront CP	CE46	-	-	-	-	-	-	-
Folkestone Airshow	EE23	12	12	12	-	-	-	-
Civic Ceremonials	FE20	16	16	20	4	-	4	-
Emergency Planning	FH25	26	26	18	(8)	-	(8)	(£8k) Reduction in the SLA with KCC for Emergency Planning support.
<b>Sub Total - Services</b>		<b>54</b>	<b>54</b>	<b>50</b>	<b>(4)</b>	<b>-</b>	<b>(4)</b>	
<u>Admin</u>								
Corporate Centre	GB00	147	149	164	15	-	15	£17k Additional staff costs - offset by (£2k) saving on office expenses.
Corporate Initiatives	GC01	-	-	-	-	-	-	-
Regen & Housing Co set up costs	GC02	-	-	-	-	-	-	-
Corporate Director - Resources	GL05	131	133	147	14	-	14	£8k increased training and conference expenses and £7k additional salary cost.
Chief Finance Officer	GM00	42	43	114	71	-	71	£71k additional cost of Corporate Director Organisational Change role.
Corporate Director - Operations	GM01	87	88	101	13	-	13	£14k Reduction to Oportunitas recharge.
Leadership and PA Support	GM38	144	211	221	10	-	10	£24k new post PA to Chief Executive, £6k maternity cover for PA post, offset by (£11k) vacancy saving Policy, Improvement Officer and (£7k) vacancy saving on PA post and (£2k) other small variances.
<b>Sub Total - Admin</b>		<b>551</b>	<b>624</b>	<b>747</b>	<b>123</b>	<b>-</b>	<b>123</b>	
<b>Total - Suzy Tigwell - Leadership Support</b>		<b>605</b>	<b>678</b>	<b>797</b>	<b>119</b>	<b>-</b>	<b>119</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Mark Luetchford**

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b> Mark Luetchford - Communications		£000	£000	£000	£000	£000	£000	
<u>Services</u>								
Sub Total - Services		-	-	-	-	-	-	
<u>Admin</u>								
Website Project	GL35	5	5	38	33	-	33	£30k website copywriting cost and £4k website testing. £10k cost of replacement Communications and Media Officer, £5k in year salary increases offset by saving of (£43k) due to deleted Policy and Engagement Manager post, (£17k) reduced Shepway Today expenditure, as only one issue to be produced in 15/16, (£4k) recharge to East Kent Housing for Corporate Communications.
Communications	GM37	505	320	271	(49)	-	(49)	
Sub Total - Admin		510	325	309	(16)	-	(16)	
<b>Total - Mark Luetchford - Communications</b>		<b>510</b>	<b>325</b>	<b>309</b>	<b>(16)</b>	<b>-</b>	<b>(16)</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

VARIANCE ANALYSIS 2015/16 - Amandeep Khroud

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Amandeep Khroud - Democratic Services &amp; Law</b>								
<u>Services</u>								
Household Waste Collection	CE10	(14)	(14)	(18)	(4)	-	(4)	-
Recycling and Waste	CE11	(1,297)	(1,304)	(1,278)	26	-	26	Garden waste income lower than original budget by £25k
Environmental Enhancements	CE12	-	63	20	(43)	-	(43)	Part of budget savings (originally -£63k), £20k req'd for Dover Rd project
Hythe Swimming Pool	CE31	17	17	47	30	-	30	Overspend due to reduced income
Cleansing	CE60	70	70	(10)	(80)	-	(80)	-£50k on contract price (budget to be trans to GM14 for 16/17); -£20K through litter bins savings on replacements and repairs as not required: -£5k Kent Clean contract no longer used: -£3k additional income
Street Naming & Numbering	DA12	(11)	(11)	(11)	-	-	-	-
Leas Cliff Hall	EA01	667	667	667	-	-	-	-
Members Allowances & Expenses	FE05	366	366	367	1	-	1	-
Democratic Representation-Misc Expenditure	FE15	23	21	22	1	-	1	-
Democratic Representation-Support Services	FE61	(5)	(5)	(5)	-	-	-	-
Registration of Electors	FH03	80	110	111	1	-	1	-
Conducting Elections	FH04	99	130	128	(2)	-	(2)	-
Individual Electoral Registration (IER)	FH05	5	(15)	(44)	(29)	-	(29)	Agreed Budget Savings
		(122)						
Sub Total - Services		(122)	95	(4)	(99)	-	(99)	
<u>Admin</u>								
Client Side Unit	GA03	121	123	123	-	-	-	-
Procurement	GA10	113	115	128	13	-	13	Overspend due to temporary position being extended (to cover long term sickness)
Centralised Equipment	GA11	3	1	1	-	-	-	-
Corporate Consumables - Floors 1 & 2	GA24	3	3	4	1	-	1	-
Legal Services	GL00	255	281	350	69	-	69	Overspend relates to 2 x new posts - addition solicitor and legal executive/trainee. Plus FOI Officer post and £12.5k for new C & IG Mgr post
Solicitor to the Council	GL41	85	75	83	8	-	8	Variance due to PW costs (Apr & May)
Electoral Services	GL51	101	110	108	(2)	-	(2)	-
Committee Services	GL52	85	85	89	4	-	4	-
ICT Unit	GM11	-	-	-	-	-	-	-
ICT Contract	GM13	471	471	471	-	-	-	-
Waste Contract	GM14	3,528	3,528	3,428	(100)	-	(100)	Savings on Contract cost
Contract Parking Enforcement	GM15	352	367	360	(7)	-	(7)	Savings on Contract cost
ICT Operations	GM19	540	593	588	(5)	-	(5)	Projected underspend on computer software/maintenance
Waste Contract Management	GM34	168	165	164	(1)	-	(1)	-
Sub Total - Admin		5,825	5,917	5,897	(20)	-	(20)	
<u>Holding</u>								
Civic Centre-Cleaning Contract	GX02	54	54	58	4	-	4	-
Shorncliffe Road-Cleaning Contract	GX03	18	18	18	-	-	-	-
Sub Total - Holding		72	72	76	4	-	4	
<b>Total - Amandeep Khroud - Democratic Services &amp; Law</b>		<b>5,775</b>	<b>6,084</b>	<b>5,969</b>	<b>(115)</b>	<b>-</b>	<b>(115)</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Andrina Smith**

**@ November 2015 - Period 8**

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Andrina Smith - Head of Human Resources</b>								
<u>Services</u>								
Cemeteries	CE20	(208)	(208)	(209)	(1)	-	(1)	-
Closed Churchyards	CE21		(15)	(15)	-	-	-	-
Corporate Training	FD16	23	23	23	-	-	-	-
Local Land Charges	FH57	(165)	(165)	(185)	(20)	-	(20)	Additional £40k income received from DCLG for Property Searches
CX Savings	AX02	-	-	-	-	-	-	-
Sub Total - Services		(350)	(365)	(386)	(21)	-	(21)	
<u>Admin</u>								
Business Support Unit	GA23	444	543	568	25	-	25	Includes £20k for 4 x new Support Service Assistants (from Jan'16)
Organisational Development	GL45	300	296	288	(8)	-	(8)	Underspend on staffing
Centrally Managed Staffing	GM02	-	65	40	(25)	-	(25)	Agreed savings (from original £195k)
Payroll	GM07	55	87	55	(32)	-	(32)	Agreed savings (on Payroll licence costs)
Human Resources (Corporate Training)	GM08	42	38	103	65	-	65	£65k is 15/16 costs for Grow Our Own Trainees.
Human Resources (Central Costs)	GM09	57	57	82	25	-	25	Increased staff advertising
Sub Total - Admin		898	1,086	1,136	50	-	50	
<b>Total - Andrina Smith - Head of Human Resources</b>		<b>548</b>	<b>721</b>	<b>750</b>	<b>29</b>	<b>-</b>	<b>29</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Joanna Miller**

**@ November 2015 - Period 8**

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Joanna Miller - Head of Finance</b>								
<u>Services</u>								
Members Community Grant Bid	ED42	-	96	90	(6)	-	(6)	Grants awarded in 2015/16 not expected to reach full budget
Corporate Management- Misc Expenditure	FD15	260	292	167	(125)	-	(125)	Grant of about £125,000 received towards Junction 11 work. See Expenditure in Ben Geering's area.
Corporate Management-Support Services	FD61	(10)	(10)	(10)	-	-	-	-
Pensions Back Funding	FF15	1,668	1,668	1,668	-	-	-	-
Early Retirement Contributions	FF16	-	-	-	-	-	-	-
Business Rates Collection	FL05	(174)	(174)	(174)	-	-	-	-
Council Tax Collection	FL20	(522)	(522)	(522)	-	-	-	-
Council Tax Benefits	FL21	-	-	-	-	-	-	-
Council Tax Reduction Scheme	FL22	(94)	(91)	(98)	(7)	-	(7)	(£7k) Vacant Recovery Officer & Corporate Debt Officer posts
Housing Benefits	FN01	(425)	(425)	(753)	(328)	-	(328)	Projection amended to reflect mid year estimate submitted to DWP
Rent Rebates	FN02	4	4	6	2	-	2	-
Corporate Management-Recharges	FD70	(98)	(98)	(98)	-	-	-	-
<b>Sub Total - Services</b>		<b>609</b>	<b>740</b>	<b>276</b>	<b>(464)</b>	<b>-</b>	<b>(464)</b>	

<u>Admin</u>									
Accountancy	GA00	678	844	834	(10)	-	(10)	(£31k) Vacant posts	
Corporate Debt	GA05	324	260	309	49	-	49	£23k Temporary staff costs to be covered by 2015/16 grant from KCC. £18k court costs, the budget for these is held on GA20. £4k Honorium to a post holder for Benefits cover. £3k over & above budgeted legal expenses & PILON costs	
Treasury Management Revenues	GA08	12	36	36	-	-	-		
	GA20	446	404	400	(4)	-	(4)	(£18k) Senior Revenue Officer vacant post. £5k Legal expenses re PILON. Reversal of year end accrual that relates to a cost that was received in 14/15. £4k relating to the costs for extra hours worked by Visiting Officers	
Technical, Fraud & VO's	GA22	463	336	314	(22)	-	(22)	(£29k) Operational Improvement Officer costs now being shown on GA27. £6k increase in computer equipment & software maintenance costs	
Benefits	GA27	723	842	708	(134)	-	(134)	(£140k) vacant positions due to resignations, transfers to other departments and maternity leave. £10k above budgeted costs relating to redundancy & PILON	
FERIS Fraud & Error Reduction Incentive Scheme	GA28	-	11	-	(11)	-	(11)	(£11k) New equipment budget unlikely to be utilised	
DWP Additional Fees	GA29	-	-	-	-	-	-		
Printing Services	GA54	226	369	388	19	-	19	£13k increase to Printing & Franking costs in line with year to date spend. £6k unbudgeted LGPS contributions	
New Romney One Stop	GA56	2	2	2	-	-	-		
Hythe Library	GA57	-	-	-	-	-	-		
Lydd Library	GA58	-	-	-	-	-	-		
Civic Wardens	GA60	86	90	87	(3)	-	(3)		
Customer Services	GA62	852	814	815	1	-	1		
ICT Innovation Project	GL32	(1)	(1)	(1)	-	-	-		
Office Moves	GL33	-	-	-	-	-	-		
Ways of Working	GL34	(1)	(1)	(1)	-	-	-		
Internal Audit	GP00	98	98	98	-	-	-		
		(12)							
Sub Total - Admin		3,896	4,104	3,989	(115)	-	(115)		
<b>Total - Joanna Miller - Head of Finance</b>		<b>4,505</b>	<b>4,844</b>	<b>4,265</b>	<b>(579)</b>	<b>-</b>	<b>(579)</b>		

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Jyotsna Leney**

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Jyotsna Leney - Head of Communities</b>								
<u>Services</u>								
Licensing	BE57	(174)	(174)	(170)	4	-	4	
Crime and Disorder	BF53	11	8	25	17	-	17	£19k budget agreed by CMT budget not been entered
Food Safety, Health and Safety etc	BG50	271	263	263	-	-	-	
Pollution Reduction	BG51	24	31	26	(5)	-	(5)	(£3k) Saving on materials, (£2k) various other small savings
Pest Control	BG52	1	1	-	(1)	-	(1)	
Silver Back Project	CE27	5	5	-	(5)	-	(5)	Silver Back project completed
Troubled Families	CE28	14	20	20	-	-	-	
Troubled Families Secondment	CE29	-	-	-	-	-	-	
Working Families Everywhere	CE32	-	-	-	-	-	-	
Dog Control	CE51		22	12	(10)	-	(10)	(£4k) dog kennelling fees, (£2k) Repairs/maintenance dog warden vehicle, (£1k) Fuel, (£3k) Leasing payment.
Litter and Fouling Enforcement	CE54	-1	11	23	12	-	12	
CSE External Projects	CE55		5	1	(4)	-	(4)	
Hackney Carriage Licensing	CE58	-87	(87)	(88)	(1)	-	(1)	
Other Environmental Services	CE99	59	59	58	(1)	-	(1)	
Cultural Services	EA59	54	40	40	-	-	-	
Community Chest	ED15		195	100	(95)	95	-	
Members Ward Allowance	ED40	30	45	45	-	-	-	
Community Grants	ED41	196	196	122	(74)	77	3	
Sports Development Initiatives	EE20	20	20	20	-	-	-	
Folkestone Sports Centre	EE25	200	200	200	-	-	-	
Young People Initiative	EF01	9	7	9	2	-	2	
Tall ships Project	ER02		20	10	(10)	-	(10)	
General Grants	FH18	57	57	57	-	-	-	
Housing Standards	HE10	(8)	(8)	(8)	-	-	-	
Housing Strategy	HH11	10	10	(15)	(25)	-	(25)	(£25k) due to the Housing needs information will now be updated as part of the Local Plan SHMA in 2016/17
Homelessness	HH21	45	45	70	25	-	25	£10k increase in Bed & Breakfast accommodation, £8k increase in Tenant Sustainment, £4k increase in Computer Software, £4k increase in District Wide Mediation Service
Registered Social Landlords	HH31	(1)	(1)	(1)	-	-	-	
Renovation Grants	HH40	-	-	-	-	-	-	
Care and Repair Scheme	HH42	43	43	43	-	-	-	
Other Housing Improvement Services	HH48	99	(1)	(1)	-	-	-	
Housing Advances	HH70	-	-	-	-	-	-	
<b>Sub Total - Services</b>		<b>894</b>	<b>1,032</b>	<b>861</b>	<b>(171)</b>	<b>172</b>	<b>1</b>	

<u>Admin</u>		-							
Head of Housing, Land & Property	GH51	120	144	172	28	-	28	£25k increase in salaries due to new member of staff on higher scale point than estimated	
Housing Options	GH58	242	275	286	11	-	11	£8k Housing trainee	
Social Lettings Agency	GH61	36	36	30	(6)	-	(6)	(£9k) Reduced working hours, £6k Publicity & Advertising	
Housing Strategy & Support	GH62	112	109	107	(2)	-	(2)		-
Crime Reduction	GL20	-	-	-	-	-	-		-
Community Safety	GL21	207	216	191	(25)	-	(25)	(£21k) salary savings	
Environmental Health	GM22	-	-	-	-	-	-		-
Private Sector Housing	GM29	223	192	178	(14)	-	(14)	(£12k) salary savings	
Env Protection & Licensing	GM36	357	392	367	(25)	-	(25)	(£22k) Salary savings due to part year vacancies, (£2k) Equipment, (£1k) Car allowances	
Community Development	GM47	-	197	196	(1)	-	(1)		-
<b>Sub Total - Admin</b>		<b>1,297</b>	<b>1,561</b>	<b>1,527</b>	<b>(34)</b>	<b>-</b>	<b>(34)</b>		
<b>Total - Jyotsna Leney - Head of Communities</b>		<b>2,191</b>	<b>2,593</b>	<b>2,388</b>	<b>(205)</b>	<b>172</b>	<b>(33)</b>		

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.



**VARIANCE ANALYSIS 2015/16 - Andy Jarrett**

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Andy Jarrett - Strategic Development Projects</b>								
<u>Services</u>								
Hythe Sports Provision Study	CE35	(3)	(3)	(3)	-	-	-	-
Misc Regeneration Initiatives	ED11	51	(45)	(31)	14	-	14	-
Princes Parade Planning Project	ED02	(1)	(2)	53	55	-	55	Preparation work on project to be funded from Princes Parade reserve
<b>Sub Total - Services</b>		<b>47</b>	<b>(50)</b>	<b>19</b>	<b>69</b>	<b>-</b>	<b>69</b>	
<u>Admin</u>								
Projects	GM33	-	192	184	(8)	-	(8)	-
Strategic Development Projects	GM40	-	115	99	(16)	-	(16)	-
<b>Sub Total - Admin</b>		<b>-</b>	<b>307</b>	<b>283</b>	<b>(24)</b>	<b>-</b>	<b>(24)</b>	
<b>Total - Andy Jarrett - Strategic Development Projects</b>		<b>47</b>	<b>257</b>	<b>302</b>	<b>45</b>	<b>-</b>	<b>45</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Katharine Harvey**

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Katharine Harvey - Head of Economic Development</b>								
<u>Services</u>								
Community Infrastructure Levy	EC13		(2)	(2)	-	-	-	-
Commercial Development	ED01	(1)	(1)	(1)	-	-	-	-
Regeneration & Economic Development	ED10	685	897	811	(86)	-	(86)	(£84k) saving on Professional Advice & Fees, (£21k) agreed saving Incubation Units, (£13k) agreed saving Misc Grants & Contributions, (£8k) agreed saving Superfast Broadband, £42k agreed increase Apprenticeships
Rural Regeneration Initiatives	ED12	12	11	(5)	(16)	-	(16)	(£12k) salary saving, (£4k) saving Professional Advice & Fees
European Initiatives	ED13	26	26	23	(3)	-	(3)	-
Environmental Initiatives	ES05	21	38	38	-	-	-	-
<b>Sub Total - Services</b>		<b>743</b>	<b>969</b>	<b>864</b>	<b>(105)</b>	<b>-</b>	<b>(105)</b>	
<u>Admin</u>								
Regeneration & Economic Development	GM30	225	179	178	(1)	-	(1)	-
<b>Sub Total - Admin</b>		<b>225</b>	<b>179</b>	<b>178</b>	<b>(1)</b>	<b>-</b>	<b>(1)</b>	
<b>Total - Katharine Harvey - Head of Economic Development</b>		<b>968</b>	<b>1,148</b>	<b>1,042</b>	<b>(106)</b>	<b>-</b>	<b>(106)</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Ben Geering**

**@ November 2015 - Period 8**

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b><u>Ben Geering - Head of Planning</u></b>								
<u>Services</u>								
Transport Policy & Initiatives	CE06	-	-	-	-	-	-	-
Development Control	DA11	(462)	(439)	(480)	(41)	-	(41)	(£40k) Increase in planning application fee income, (£1k) Agricultural advice.
Planning Policy	EC12	79	59	59	-	-	-	-
M20 Jct 11 Study	EC14	-	(10)	36	46	-	46	Currently showing an overspend however there is £85k in reserves pending release to this service. See grant in Corporate Management (£125,000).
High Street Innovation Fund	ED14	-	15	15	-	-	-	-
<b>Sub Total - Services</b>		<b>(383)</b>	<b>(375)</b>	<b>(370)</b>	<b>5</b>	<b>-</b>	<b>5</b>	
<u>Admin</u>								
Planning Control	GM20	1,054	1,080	945	(135)	-	(135)	(£142k) Saving on employee costs, £4k Decrease in income for sale of documents, £2k Decrease in income for S106 monitoring fees, £1k increase in public transport and car allowances.
<b>Sub Total - Admin</b>		<b>1,054</b>	<b>1,080</b>	<b>945</b>	<b>(135)</b>	<b>-</b>	<b>(135)</b>	
<b>Total - Ben Geering - Head of Planning</b>		<b>671</b>	<b>705</b>	<b>575</b>	<b>(130)</b>	<b>-</b>	<b>(130)</b>	

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.

**VARIANCE ANALYSIS 2015/16 - Andy Blaszkowicz**

@ November 2015 - Period 8

SERVICE	Cost Centre	Original Budget	Latest Approved Budget	Projected Outturn	Variance	Proposed Carry Forwards	Adjusted Variance	BRIEF EXPLANATION OF VARIANCE
<b>REVENUE EXPENDITURE</b>		<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	
<b>Andy Blaszkowicz - Head of Commercial &amp; Technical Services</b>								
<u>Services</u>								
Highways Non-Partnership	CE01	17	17	17	-	-	-	-
Street Furniture	CE02	8	22	22	-	-	-	-
Passenger Shelters	CE03	17	20	20	-	-	-	-
Street Lighting	CE04	65	65	77	12	-	12	+£12k electricity (based on last years spend)
Outdoor Sports and Recreation	CE30	(57)	(47)	(52)	(5)	-	(5)	(£5k) new lease income from Invicta FC, (£5k) saving on annual grant to the Indoor Bowls Association, offset by £5k loss of IBA rent.
Royal Military Canal (including Ecology & Habitat Maintenance (HLF))	CE33 / CE34	(15)	9	9	-	-	-	
RMC Drainage Functions	CE36	14	14	8	(6)	-	(6)	Agreed budget savings
RMC - Bridge Painting	CE37	22	22	22	-	-	-	-
Community Parks & Open Spaces	CE38	(307)	(292)	(294)	(2)	-	(2)	-
Off-Street Parking	CE40	(853)	(849)	(891)	(42)	-	(42)	Increase in expected Parking Fine income
On-Street Parking Enforcement	CE45	(411)	(404)	(401)	3	-	3	-
Public Toilets	CE52	(10)	(10)	(9)	1	-	1	-
Oil Pollution	CE91	(1)	(1)	(1)	-	-	-	-
Sewerage Services	CG55	(2)	(2)	(2)	-	-	-	-
Coast Protection	CG80	(230)	(230)	(243)	(13)	-	(13)	Agreed budget savings
Shoreline Management	CG85	(20)	(20)	(26)	(6)	-	(6)	Agreed budget savings
Flood Defence & Land Drainage	CG90	(56)	(56)	(58)	(2)	-	(2)	-
Building Control	DA10	(241)	(241)	(249)	(8)	-	(8)	Increase in expected Building Control income
Leas Bandstand	EA11	3	3	3	-	-	-	-
Shorncliffe Industrial Estate	EB01	-	-	-	-	-	-	-
Mountfield Industrial Estate	EB02	(76)	(76)	(76)	-	-	-	-
Industrial Estates - Support Services	EB04	(1)	(1)	(1)	-	-	-	-
Lifeline Facilities	HH51	(186)	(188)	(292)	(104)	-	(104)	Underspend incl. -£27k carrying vacancies (part year). Increase in income for: Telehealth charges (income from KCC) 15/16 proj -£30k; -£47k for Monitoring chqs for DDC Schemes
<b>Sub Total - Services</b>		<b>(2,320)</b>	<b>(2,245)</b>	<b>(2,417)</b>	<b>(172)</b>	<b>-</b>	<b>(172)</b>	
<u>Admin</u>								
Control Room	GL30	-	-	-	-	-	-	-
Lifeline Installation	GL31	-	-	-	-	-	-	-
Building Control	GM21	245	248	244	(4)	-	(4)	-
Parking Services	GM23	62	87	78	(9)	-	(9)	Underspend is due to vacant post (filled at beg August)
Handyman Service	GM24	59	60	59	(1)	-	(1)	-
Grounds Maintenance Contract Management	GM25	138	78	82	4	-	4	-
Engineers	GM31	554	213	165	(48)	-	(48)	Underspend is due to various staff changes/vacant posts
Property	GM32	-	240	205	(35)	-	(35)	(£35k) Savings on employee costs due to part year vacant posts
Head of Commercial & Technical Services	GM39	-	63	72	9	-	9	£9k Management Restructure.
<b>Sub Total - Admin</b>		<b>1,058</b>	<b>989</b>	<b>905</b>	<b>(84)</b>	<b>-</b>	<b>(84)</b>	

<u>Holding</u>									
Grounds Maintenance	GE01	1,148	1,191	1,104	(87)	-	(87)	(£68k) net saving on staffing costs due to vacant and restructured posts, (£16k) net increased memorial seat income, (14k) reduced net running costs including lower expenditure on the provision of skips and purchase of new equipment, (£9k) income for sale of surplus vehicle and plant, (£8k) net reduced vehicle running costs, off set by £24k reduced recharges to Oportunitas and £4k reduced capital recharge for Sand Dune Maintenance.	
Charity Areas	GE05	199	201	187	(14)	-	(14)	(£14k) reduction to staffing costs.	
Royal Military Canal	GE06	89	90	87	(3)	-	(3)		
Toilet Cleaning	GE07	107	111	108	(3)	-	(3)		
Pump Maintenance Crew	GE08	12	12	13	1	-	1		
Civic Centre	GX00	251	274	254	(20)	-	(20)	(£15k) Decrease in business rates (£5k) increase in income from EKH.	
3/5 Shorncliffe Road	GX01	(45)	(45)	(26)	19	-	19	£18k Reduction in rent from EKH, £1k Increase in alarm maintenance.	
Hawkinge Depot	GX05	3	3	3	-	-	-		
Oss-New Romney	GX06	4	4	4	-	-	-		
Public Toilets	GX10	113	110	99	(11)	-	(11)	(£11k) Decrease in business rates.	
Parks & Open Spaces Buildings	GX20	39	39	39	-	-	-		
Royal Military Canal Buildings	GX21	5	5	5	-	-	-		
Bandstand	GX23	2	2	2	-	-	-		
Sports & Recreation Buildings	GX24	23	23	20	(3)	-	(3)		
Charity Parks & Open Spaces	GX25	40	40	46	6	-	6	£4k increase in business rates, £2k Increase in utilities.	
Hythe Swimming Pool	GX27	118	118	123	5	-	5	£6k Increase in water bill due to water leak, (£1k) Reduction in business rates.	
Car Parks	GX30	196	196	203	7	-	7	£7k Increase in business rates.	
Prog Planned Maintenance	GX40	106	106	106	-	-	-		
Cemeteries Buildings	GX50	10	10	10	-	-	-		
Oxenden Road Depot	GX51	6	6	6	-	-	-		
Mountfield Rd Depot	GX52	16	16	16	-	-	-		
Misc Corporate Property	GX53	(148)	(148)	(148)	-	-	-		
Christchurch Tower	GX54	-	-	-	-	-	-		
Ross Depot & Murf	GX55	16	16	17	1	-	1		
Fishermans Beach	GX56	-	-	3	3	-	3		
Mountfield Industrial Estate	GX60	5	5	7	2	-	2		
Miscellaneous Commercial Property	GX69	-	-	-	-	-	-		
Misc Leisure Prop (Non-Op)	GX79	3	3	1	(2)	-	(2)		
Miscellaneous Agricultural Property	GX89	-	-	-	-	-	-		
Misc Vacant Land & Buildings	GX99	1	1	1	-	-	-		
Sub Total - Holding		2,319	2,389	2,290	(99)	-	(99)		
<b>Total - Andy Blaszkowicz - Head of Commercial &amp; Technical</b>		<b>1,057</b>	<b>1,133</b>	<b>778</b>	<b>(355)</b>	<b>-</b>	<b>(355)</b>		

**N.B.**

The above excludes admin recharges, capital charges and depreciation costs.